## **Ist Asia Conference on M&A** in Insurance

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## 5-6 September 2013, Marina Mandarin Hotel, Singapore

Theme: Getting It Right From the First Step



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he insurance merger & acquisition landscape globally, has grown over the last few years, gaining ground in 2013. The insurance industry is fast becoming a favoured investment focus for private equity firms enter 2013. The overall market appears ripe now for insurance industry M&A favoured by current insurance industry regulations which now have a global aspect that was lacking some 10 to 15 years ago.

Asia's insurance industry in particular is generating interest from investors, due to its strong economic growth and increased demand for insurance. Investors are looking for existing organisations with solid underwriting capability in countries with attractive demographics and a strong local presence to quickly grab marketshare, and Asia is hot!

With the dramatic rise in M&A in Asia, the 1st Asia Conference on M&A in Insurance, will look at the theme, "Getting It Right from the First Step", to arm delegates with the know-how on how to get it right in the first instance and to be warned of the minefields and pitfalls in M&A. Whether you intend to consider purchases to drive growth to gain additional clients and revenue sources, or just to swallow your closest competitor or penetrate the regional and middlemarket space, it's time to get ready to either acquire or be acquired.

#### Who Should Attend

- CEOs, CFOs & senior strategic managers from insurance & reinsurance companies
- Reinsurance and Insurance Brokers
- Regulators
- Lawyers
- Investment Bankers, accountants and specialists from mergers and acquisition businesses
- Management Consultants
- Technology Firms

#### **Key Topics**

- M&A Trends in Asia
- Critical Success Factors in any M&A
- Insurance M&A: How is it different from any other M&A?
- Cross Culture Issues in an M&A: Asia vs the International Markets
- Managing HR & Talent in an M&A

#### With Two Special Panel Discussions on:

- Insurance M&A: Case Studies on Successful M&A – The Pitfalls to Avoid
- Legal Pitfalls in M&A: Everything you need to know about Law in M&A



A First in Asia! Secure your Seat for this Premiere Event today!

### PROGRAMME

Day One: 5th September 2013, Thursday		Day Two: 6th September 2013, Friday	
8.00 am	Registration & Coffee Chairman of Conference for Day Two		
9.00 am	Welcome Address by Chairman of Conference for Day One	Alan Merten, Director, Insurance Consulting, Asia Pacific, Towers Watson	
9.15 am	Mark Saunders, Managing Director, Towers Watson Industry Address: M&A Trends in Asia	9.00 am	<ul> <li>Managing HR &amp; Talent in an M&amp;A:</li> <li>Responsibilities of the HR Function in managing the M&amp;A process</li> </ul>
	Bob Leung, Head, Asian Insurance Equities Research, UBS Investment Bank		<ul> <li>Assessing and Selecting Top Leadership talent during an M&amp;A</li> <li>Strategies for Potaining Talent during an M&amp;A</li> </ul>
10.00 am	Critical Success Factors in any M&A Keith Walter, Director, Risk Consulting & Software, South East Asia, Towers Watson		<ul> <li>Strategies for Retaining Talent during an M&amp;A</li> <li>Developing and Retaining Talent on an ongoing basis post M&amp;A</li> </ul>
10.45 am	Tea Break		Dhritiman Chakrabarti, Regional Practice Leader of Rewards, Asia Pacific & Segment Leader of Talent and Rewards, Southeast Asia,
11.15 am	Insurance M&A: How is it Different from Any Other M&A?		Towers Watson
	<ul> <li>Differences between Insurance M&amp;A and M&amp;A of an unregulated company in Singapore</li> <li>Insurance Act</li> </ul>	9.30 am	<ul> <li>Managing Cross Border M&amp;A Deals</li> <li>What are the nature of risks</li> <li>What are the client concerns</li> </ul>
	<ul><li>Share Acquisition</li><li>Business Acquisition</li></ul>	10.00	John R Spence, Managing Director, Asian Capital Advisors Limited
	Lim Chong Ying, Partner, Mergers & Acquisitions Practice, Allen & Gledhill LLP	10.00 am	M&A by Joint Ventures - Drivers of Insurance JVs Anna Tipping, Partner,
12.00 nn	<ul> <li>Regulation as a Driver in M&amp;A</li> <li>How to handle the uncertainties of changing</li> </ul>	10.30 am	<b>Norton Rose Fulbright (Asia) LLP</b> Tea Break
	domestic and international regulatory	11.00 am	Value Creation for Insurers in APAC
	landscape? • Dealing with multi – country tax regulations		Mark Shumway, Managing Director, Global Business Intelligence, APAC, Guy Carpenter & Co Private Limited
	Ho Han Tsung, Executive Director, Corporate Finance Advisory, Deloitte	11.45 am	Is Solvency II Speeding up the M&A Trend
12.30 pm	Lunch		Dennis Leung, Managing Director, Transaction Advisory Services, EY
2.00 pm	Cross Cultural Issues in an M&A	12.30 pm	Lunch
	<ul> <li>Cultural considerations in Asia vs the International Markets</li> <li>Managing cross border merger</li> </ul>	2.00 pm	Valuing a Non-Life Insurance Company in a Merger Jeremy Wall, Managing Director,
	complexities related to different local culture, benefits plans, social programmes	2.20 pm	JPWALL Consulting Partners Insurance M&A: Value of M&A Insurance
	and employment rules	2.30 pm	Products
	Massimo Borghello, Global M&A Practice – Director / M&A Asia Pacific, Towers Watson		<ul> <li>How M&amp;A Products can cover future liabilities</li> <li>What does it enable you to do as a buyer vs a seller of the business</li> </ul>
2.45 pm	Is Merger or Acquisition the Right Way to		Removing Ongoing Restrictions of business
	Go? Augusto Hidalgo, Head of M&A, Peak Re		Richard Wynn, Executive Director (Asia), Howden Asia Pte Ltd
3.30 pm	Tea Break	3.00 pm	Tea Break
	Insurance M&A Panel	2.45	Legal Pitfalls in M&A Panel
4.00 pm	Case Studies on Successful M&A: The Pitfalls to Avoid	3.15 pm	Everything You Need to Know about Law in M&A
	Panellists: Augusto Hidalgo, Head of M&A, Peak Re		<ul> <li>Panellists:</li> <li>Peter Cashin, Global Head of Corporate Insurance, Kennedys</li> </ul>
	<ul> <li>David Alexander, Director, Head of Business Development, Asia, Swiss Re</li> </ul>		• Anna Tipping, Partner, Norton Rose Fulbright (Asia) LLP
	<ul> <li>Damian Delaney, Head of Business Development, Asia, Manulife Financial Asia</li> </ul>	4.00 pm	<ul> <li>Steven Dewhurst, Partner, DAC Beachcroft LLP Investment Activity of Private Equity Firms</li> </ul>
	<ul> <li>Limited</li> <li>Ashwin Amladi, Regional Head of Corporate Development, Allianz Asia Pacific, Singet and</li> </ul>		Matthew Phillips, Partner, Transaction Services Group, PwC
	<ul> <li>Singapore</li> <li>Prasanna R. Patil, Former Regional Head of Corporate Development &amp; Partnerships,</li> </ul>	4.30 pm	Anchor Address: Market Conditions Impacting the Valuation of Insurance Companies
5.00 pm	<b>AXA Asia (Hong Kong)</b> End of Day One		Frank Morisano, General Manager, Asia Pacific & Managing Director, Listed and Structured Products, BCB Capital Markets Limited

5.00 pm End of Conference

# Ist Asia Conference on M&A in Insurance 5-6 September 2013, Marina Mandarin Hotel, Singapore

Fax to: (65) 6512 5335	Fax to: (+65) 6845 1020	Please fax Room Reservation Form direct to Hotel	
Conference Registration Form To: Ms Loga, Asia Insurance Review 69 Amoy Street, Singapore 069 888 • Tel: (65) 6224 5583 DID: (65) 6372 3184 • email: loga@asiainsurancereview.com or register online at www.asiainsurancereview.com Co. Regn no.: 199 003 818 H • GST Regn no.: M2-009 466 93	Hotel Reservation Form Attn: Ms Felicia Huang, Customer Support Executive DID: +65 6845 1202 • Fax: +65 6845 1020 Email: felicia.huang@meritushotels.com		
PERSONAL PARTICULARS	Marina Manda 6 Raffles Boulevard, Marina Tel: +65 6	a Square, Singapore 039594	
Name: Mr/Mrs/Ms/Dr/Prof First Name: Last Name /	www.marina-m		
Surname:	Please fill in Guest par	rticulars Meritus	
Job Title	on Registration Form	Connect ID: W02041	
Company	ARRIVAL DATE Check in date:		
Address	Flight:	ETA:	
Address	DEPARTURE DATE	<b>_</b>	
	Check out date:		
Tel: ( )	Flight:	ETD:	
Mobile: ( )			
Fax: ( )	ROOM TYPE / ROOM RAT		
email:	Deluxe Room at S\$310++ per breakfast & 24hrs internet acc		
REGISTRATION	Room Preferences (subject	to availability)	
Early Bird (valid till 12 Aug 2013) Normal Registration	Smoking Non-s		
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(*Free One Year Subscription to Print Edition of Asia Insurance Review & AIR e-Daily)	LIMOUSINE ARRANGEM	ENT	
Full registration fees MUST be paid before the valid dates         for admittance at conference.         Only registrations FULLY PAID FOR by the early-bird deadline will         be eligible for the discount.         I came to know about this conference through:         AIR/MIR magazine       AIR/MIR Website         Brochure       Email         Referral by (Association/ Sponsor/ Speaker/ Exhibitor/ Business Contact)	<ul> <li>Require I Not require</li> <li>One (1) way limousine transfer (Chrysler Cab) from Airport to Hotel at \$\$55.00 subject to 7% GST</li> <li>One (1) way limousine transfer from Hotel to Airport at \$\$55.00 subject to 7% GST</li> <li>Return limousine transfer at \$\$110.00 subject to 7% GST</li> </ul>		
Remarks:	Car pick up between 2300hr - 0700hr, a surcharge of S\$10 + 7% will be levied.		
Group registration: Special Offer for Year 2013 Register two delegates from the same company, and send the third delegate to attend the conference free of charge! (Valid only for delegates from the same company in the same country)	All pick-ups can be guaranteed u Additional comments/ special re		
Registration fee includes participation at Conference plus tea breaks and lunches.	All room rates are subject to	10% service charge: and 7%	
All meals are prepared without pork, lard and beef. Special Dietary Requirements I would like to have vegetarian meals during the Conference. Closing date for registration: 29 Aug 2013	<ul> <li>Goods Service Tax.</li> <li>Check-in time is at 14:00 hours; check-out time is at 12:00 hours. Early check-in and late check-out charges will apply.</li> <li>All reservations require credit card guarantee and will receive a confirmation number from the hotel via fax or email.</li> <li>Guarantee policy: One night charge will be imposed to the credit card upon cancellation made less than 21 days prior to date of arrival. For No-Show, a full duration of the confirmed</li> </ul>		
For cancellation in writing made before <b>12 Aug 2013</b> , 50% of the conference fee will be refunded. No refunds will be made for cancellations after <b>12 Aug</b> <b>2013</b> . However, substitution or replacement of delegates will be allowed.			
PAYMENT	<ul> <li>booking will be imposed.</li> <li>All reservations are to be gua</li> </ul>	ranteed upon credit card details	
I undertake to indemnify the organisers for all bank charges I enclose a cheque / bankdraft in US Dollars made payable to "ASIA INSURANCE REVIEW"	received.		
□ Telegraphic / Wire Transfer to the following account:	<b>RESERVATION GUARAN</b>	TEE	
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