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19–20 May 2026  
Singapore

# 19<sup>th</sup> Asia Insurance CFO Summit 2026

From Stewardship to Strategy:  
The CFO as Architect of Resilient Growth

For speaking, sponsorship and partnership opportunities:

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## Introduction

Insurance CFOs are navigating an era marked by intensifying headwinds and unprecedented opportunities. Persistently low interest rates in some markets, inflationary cost pressures, and mounting capital adequacy demands are reshaping product economics. At the same time, emerging risks such as climate change, cyber exposures, and demographic shifts are altering underwriting portfolios and capital planning models. Leading finance executives must therefore balance short-term financial discipline with long-term enterprise resilience — all while stakeholders demand greater transparency, agility and sustainability performance.

Amid these challenges, technology is both a disruptor and an enabler. Advanced analytics, AI-driven forecasting, and cloud-native finance architectures are empowering CFOs to drive predictive insights, streamline risk reporting, and optimise capital allocation. But harnessing digital potential requires not just investment in tools, but a fundamental shift in organisational capability and culture.

The 19th Asia Insurance CFO Summit, taking place in Singapore on 19–20 May 2026, stands at a pivotal moment for the insurance sector. As Global markets recalibrate in response to macroeconomic volatility, digital transformation accelerates, and regulatory landscapes evolve, chief financial officers are uniquely positioned at the intersection of strategy, resilience and growth. This Summit brings together the region's most influential finance leaders to explore the future of financial stewardship in insurance — unlocking insights that will define competitive advantage in the years ahead.

The 19th Asia Insurance CFO Summit will spotlight pragmatic strategies for navigating this complex landscape. Through high-level dialogues, case studies and peer exchange, participants will address how to strengthen balance sheet resilience, elevate risk-adjusted returns, and future-proof financial operations. More importantly, the Summit will forge a collaborative forum where visionary CFOs and finance leaders set the agenda for sustainable growth across Asia's dynamic insurance markets.

# Suggested Topics

- 1. The CFO as Chief Value Architect: From Financial Steward to Strategic Co-Pilot**
  - Redefining the CFO mandate in an era of disruption and uncertainty
  - Partnering the CEO and Board on long-term value creation
  - Balancing performance, resilience and transformation agendas
- 2. Is Your Performance Still Comparable? IFRS 18, IFRS 17, and the New CFO Accountability in Asian Insurance**
  - IFRS 18's impact on operating profit, subtotals, and MPMs—why comparability across insurers may erode and how CFOs defend their numbers to boards, analysts, and regulators
  - The IFRS 17 / IFRS18 intersection: where finance systems, actuarial models, and reporting processes will be stress-tested first
  - CFOs as chief narrators of value—using IFRS 18 to rebuild confidence, consistency, and trust in reported performance
- 3. FX, Rates, and Regional Complexity: Protecting Earnings in a Multi-Currency Insurance Group**
  - Why traditional hedging strategies are being re-examined
  - Managing FX volatility across ASEAN and North Asia operations
  - Aligning ALM, treasury, and group reporting to reduce earnings shocks
- 4. Capital in the Crosshairs: Navigating RBC 2, Market Volatility, and Shareholder Expectations**
  - How much capital is truly “excess” in today's environment?
  - Balancing solvency buffers, dividends, and growth in a risk-sensitive regime
  - What stress scenarios are keeping CFOs awake at night
- 5. Navigating Macroeconomic Volatility: Capital, Liquidity and Balance Sheet Resilience**
  - Managing interest rate uncertainty and inflation impacts
  - Optimising capital deployment across business lines and geographies
  - Stress testing for black swan and systemic risk scenarios
- 6. The Future Insurance CFO: What Will Define Success in the Next Decade?**
  - Skills, mindset and leadership traits for tomorrow's CFO
  - Preparing organisations for continuous disruption
  - Personal reflections from CFOs shaping the industry's future
- 7. FX Volatility in a Fragmented World: How Insurance CFOs Are Redefining Risk Management, Capital Allocation, and Earnings Stability**
  - How international insurance CFOs are managing balance sheet and earnings exposure arising from sustained FX volatility across multiple markets
  - How hedging strategies, capital allocation, and funding decisions are being re-evaluated in an environment of currency instability and interest rate divergence
  - How CFOs are addressing the impact of FX movements on IFRS reporting, solvency positions, and investor confidence while maintaining earnings stability
- 8. The CFO as Chief Integrator: From Functional Silos to Financial Intelligence**
  - Why finance, actuarial, risk, and tech must operate as one
  - Lessons from insurers that have shortened close cycles and improved decision-making
  - What “finance transformation” really means after IFRS 17
- 9. Reimagining Capital Management in a Climate-Risk World**
  - Integrating climate and catastrophe risks into capital planning
  - Rethinking reinsurance, risk transfer and capital buffers
  - Aligning solvency strength with growth ambitions
- 10. AI, Analytics and the Intelligent Finance Function**
  - Moving from backward-looking reporting to predictive finance
  - AI use cases in forecasting, reserving and expense management
  - Governance, controls and ethics in AI-enabled finance

#### 11. The Data-Driven CFO: From Numbers to Actionable Insight

- Breaking data silos across actuarial, finance and risk
- Building real-time dashboards for faster decision-making
- Upskilling finance teams for advanced analytics

#### 12. Cost Transformation Without Compromising Growth

- Structural cost take-out vs short-term efficiency gains
- Zero-based budgeting and agile cost management
- Funding innovation and transformation sustainably

#### 13. Finance Modernisation: Cloud, Automation and the Future Operating Model

- Designing a scalable, digital-first finance architecture
- Automation of close, reporting and controls
- Measuring ROI from finance transformation investments

#### 14. Managing Emerging Risks: Cyber, Digital and Ecosystem Exposures

- Quantifying and capitalising non-traditional risks
- Financial implications of platform and ecosystem partnerships
- CFO's role in enterprise-wide risk governance

#### 15. ESG, Sustainability and the CFO's Accountability Agenda

- Embedding ESG metrics into financial performance frameworks
- Measuring return on sustainability investments
- Navigating evolving disclosure and assurance expectations

#### 16. M&A, Partnerships and Inorganic Growth: A CFO's Playbook

- Valuation discipline in uncertain markets
- Post-merger integration and value realisation
- Strategic alliances vs outright acquisitions

#### 17. Talent, Capability and the Future Finance Workforce

- Building next-generation finance and actuarial skills
- Retaining top talent in a competitive market
- Leading cultural change within finance teams

#### 18. Board, Regulator and Investor Expectations: Mastering the Narrative

- Enhancing credibility through clarity and transparency
- Communicating risk, capital and performance under uncertainty
- Preparing for heightened regulatory scrutiny

#### 19. Smarter Than Your CFO? The Rise of Autonomous Finance and Reinventing the Insurance CFO Agenda

- How autonomous and AI-enabled finance capabilities are reshaping decision-making, forecasting, and capital allocation—challenging the traditional role of the CFO in insurance
- Where human judgment still matters: redefining the CFO's agenda around governance, risk stewardship, strategic leadership, and value creation in an increasingly automated finance function
- Preparing the insurance finance organisation for the shift—skills, operating models, and controls required to balance speed, intelligence, and accountability

#### 20. The Future Insurance CFO: Lessons from the Boardroom

- What boards expect from CFOs in the next decade
- Balancing stewardship, strategy and innovation
- Personal leadership insights from Asia's leading insurance CFOs

#### Who Should Attend:

- CFOs, CEOs, COOs, Corporate controller/Chief accounting officer, head of FP&A, and finance transformation leads of Insurance & Reinsurance Companies
- Regulators
- Investment Managers
- Industry Actuaries, Accountants, and Tax Managers
- Service Providers to the Insurance Industry
- Management consultants, Technology experts, Lawyers, Advisors, and Professionals serving the banking and insurance fraternities

## Distinguished Speakers and Thought Leaders



**Mayuri Singhal**  
Head of Finance, Asia, AXA XL



**Olga Petrenko**  
Regional CRO, Allianz Asia Pacific



**Andrew McGrath**  
Chief Financial Officer, Singapore, QBE Asia



**Chock Ker Ching**  
SVP, Chief Financial Officer, MSIG Singapore



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Senior Director, Capital Management, Prudential plc

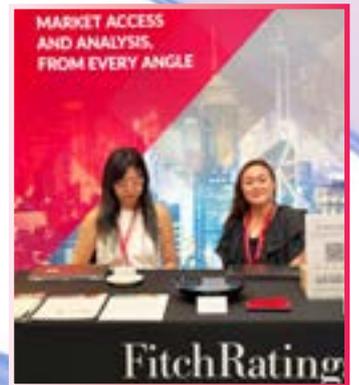


**John Zheng**  
CIO & Deputy General Manager, Mitsui Sumitomo Insurance China, CEO, MSIG Management Shanghai (Mitsui Sumitomo Insurance Group Shanghai Management Company)

# Candid Moments and Connections - Highlights from the previous Edition







# Get involved

For speaking, sponsorship and partnership opportunities:

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# 19th Asia Insurance CFO Summit 2026

19-20 May 2026, Singapore

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## REGISTRATION

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## REGISTRATION

### Early Bird (valid till 19 April 2026 )

Subscribers  S\$1,650  
Non-Subscribers  S\$1,950\*

### Normal Registration

Subscribers  S\$2,200  
Non-Subscribers  S\$2,500\*

(\*Free One Year Subscription to Digital Edition of Asia Insurance Review & AIR eDaily)

### Full registration fees MUST be paid before the valid dates for admittance at conference.

Only registrations FULLY PAID FOR by the early-bird deadline will be eligible for the discount.

I came to know about this conference through:

AIR/MEIR magazine  AIR/MEIR Website  Brochure  Email  
 Referral by (Association/ Sponsor/ Speaker/ Exhibitor/ Business Contact)

### Group registration: Special Offer for Year 2026

Register three delegates from the same company, and send the fourth delegate to attend the conference free of charge!

(Valid only for delegates from the same company in the same country)

Registration fee includes participation at Conference plus tea breaks and lunches. All meals are prepared without pork, lard and beef.

### Special Dietary Requirements

I would like to have vegetarian meals during the Conference.

## Closing date for registration: 13 May 2026

For cancellation in writing made before 13 May 2026, 50% of the conference fee will be refunded.  
No refunds will be made for cancellations after 13 May 2026. However, substitution or replacement of delegates will be allowed.

## PAYMENT

I undertake to indemnify the organisers for all bank charges

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